ARTICLES OF INCORPORATION Institute for Reforming Government Inc.

Executed by the undersigned for the purpose of forming a Wisconsin nonstock, nonprofit corporation under Chapter 181 of the Wisconsin Statutes:

ARTICLE I Name of Corporation

The name of this corporation is Institute for Reforming Government Inc.

ARTICLE II Purpose of Corporation

The corporation is formed exclusively for charitable, educational, scientific, or religious purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986. To the extent consistent with those general purposes, the specific purposes of the corporation shall be to identify ways to remove barriers separating individuals from an efficient and functioning government, including but not limited to conducting educational outreach and peer review studies to evaluate policies and consider solutions for deficiencies.

ARTICLE III Members

The corporation shall not have members.

ARTICLE IV Limitations on Activities and Net Earnings Distributions

No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to, its directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of its purposes. No substantial part of the corporation's activities shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (or publish or distribute statements regarding) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code of 1986 or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code of 1986. For any period the corporation constitutes a private foundation within the meaning of section 509 of the Internal Revenue Code of 1986, the corporation shall (a) distribute its income for each tax year at such times and in such manner as not to become subject to the tax on undistributed income imposed by section 4942 of the Internal Revenue Code of 1986, (b) not engage in an act of self-dealing as defined by section 4941(d) of the Internal Revenue Code of 1986, (c) not retain any excess business holdings as defined in section 4943(c) of the Internal Revenue Code of 1986, (d) not make any investments in such manner as to subject the corporation to tax under section 4944 of the Internal Revenue Code of 1986, and (e) not make any taxable expenditures as defined in section 4945(d) of the Internal Revenue Code of 1986. Reference in this paragraph to specific sections of the Internal Revenue Code of 1986 shall be deemed to also include any corresponding provisions of any future United States Internal Revenue Law.



ARTICLE V Name and Address of Registered Agent and Principal Office

The name of the initial registered agent is Kate Lind and, for purposes of this corporation, the registered agent address is 8401 Excelsior Drive, Suite 103, Madison, WI 53717. The initial principal office of the corporation shall be at 701 East Washington Avenue, Suite 201, Madison, WI 53703.

ARTICLE VI Directors

The number of directors shall be fixed from time to time as provided in the bylaws but shall not be less than three. Their terms and the manner of their election shall be as provided in the bylaws. The names and addresses of the persons who are to serve as initial Directors until their successors are elected and qualified are:

NAME

ADDRESS

Rob McDonald Bill Johnson Katie McCallum W236 N8529 Clubhouse Circle, Lisbon, WI 53089 9676 Kruger Road, Hayward, WI 54843

1713 Park Street, Middleton, WI 53562

ARTICLE VII Dissolution

Upon dissolution of the corporation, the assets remaining after the payment of all liabilities of the corporation shall be distributed by the directors to an organization that is tax-exempt within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986 or the corresponding provisions of any future United States Internal Revenue Law. Any such assets not so disposed of shall be disposed of by a court of general jurisdiction of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as the court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE VIII Amendment

These articles of incorporation may be amended in the manner authorized by law at the time of the amendment.

ARTICLE IX Incorporator

The name and address of the incorporator is:

Kate Lind 8401 Excelsior Drive, Suite 103 Madison, WI 53717

Executed on the 16th day of November, 2017.

This document is drafted by Kate Lind, Kate Lind Legal LLC



For Office



State of Wisconsin

Department of Financial Institutions

Endorsement

ARTICLES OF INCORPORATION - Ch. 181 INSTITUTE FOR REFORMING GOVERNMENT INC.

Received Date: 11/22/2017 Filed Date: 11/29/2017

Filing Fee: \$35.00

Entity ID#: 1032735

Total Fee: \$35.00

Corporations Bureau

Form 5-Domestic Non-Stock Corporation Annual Report

Name of Entity

Search by Entity Name or ID: INSTITUTE FOR REFORMING

GOVERNMENT INC. Entity ID: 1032735

Formed under the laws of: Wisconsin

Registered Agent

Registered Agent Individual: KATE LIND

Name of Entity:

Address: 8401 EXCELSIOR DR STE 103

Address 2:

City: MADISON

State: WI Zip Code: 53717

Principal Office

Address: 701 E WASHINGTON AVE STE 201

Address 2:

City: MADISON

State: WI Zip Code: 53703

Directors

Name: Jim Villa

Post Office Address: 1331 S. 93rd st.

City: West Allis

State: WI Zip Code: 53214

Name: Laura Gralton

Post Office Address: n60w39698 Mary Lane

City: Oconomowoc

State: WI Zip Code: 53066

Officers

Name: Rob McDonald

Street Address: w236n8529 Clubhouse Circle

City: Lisbon
State: WI

Zip Code: Name:	53089 Bill Johnson
Street Address:	9676 Kruger Road
City:	Hayward
State:	WI
Zip Code:	54843
Name:	Katie McCallum
Street Address:	1713 Park St.
City:	Middleton
State:	WI
Zip Code:	53562
04-4	
Statements	N-
Does the entity have members? Brief description of the nature of	No research and education
business:	research and education
Has the entity entered into any	No
contract, combination in the form	
of a trust or otherwise, or conspiracy in restraint of trade or	
commerce?	
Signature	
Title:	Officer
Title: Date:	Officer 12/16/2018
Date: I understand that checking this box constitutes a legal	12/16/2018
Date: I understand that checking this box constitutes a legal signature:	12/16/2018 Yes
Date: I understand that checking this box constitutes a legal	12/16/2018
Date: I understand that checking this box constitutes a legal signature:	12/16/2018 Yes
Date: I understand that checking this box constitutes a legal signature: Signatory's Name:	12/16/2018 Yes
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional)	12/16/2018 Yes Kathryn Kotowski
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address: City:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201 MADISON
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address: City: State:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201 MADISON WI
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address: City: State: Zip Code:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201 MADISON WI
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address: City: State: Zip Code: Phone Number: Email Address:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201 MADISON WI 53703
Date: I understand that checking this box constitutes a legal signature: Signatory's Name: Contact Information (Optional) Name: Address: City: State: Zip Code: Phone Number:	12/16/2018 Yes Kathryn Kotowski Kathryn Kotowski 701 E WASHINGTON AVE STE 201 MADISON WI 53703

12/16/2018

Received Date: